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Letter from the CEO and Board Chair
Over the course of fiscal year 2020 (April 1, 2019 through March 31, 2020), The James Beard Foundation strengthened its commitment to “Good Food for Good” by growing and deepening our work across Impact, mission-driven events, and Awards programming. Every element of our work is bolstered by our dedication to support and empower chefs and the broader culinary community, and to make American food culture more diverse, sustainable, and delicious for everyone.
We’d like to spotlight our programs and achievements from fiscal year 2020 that continue to shape the future of our work, in service of a more equitable and inclusive industry.

The industry, and the world, faced many challenges this year, yet none with the same level of gravity and severity as COVID-19. It has truly been a year of two contrasting parts—before and during the pandemic. Due to the timing of our financial year (April 1, 2019–March 31, 2020), the Foundation felt the major impact from the pandemic in fiscal year 2021.

Before highlighting the ways in which the Foundation swiftly pivoted to support independent restaurants during this crisis, we’d like to spotlight our programs and achievements from fiscal year 2020 that continue to shape the future of our work, in service of a more equitable and inclusive industry that deeply values the diverse individuals and histories that make up the fabric of American food culture. This work is made possible only through the tremendous dedication and support of our community of partners, sponsors, donors, and members.

April 2019–March 2020

Chef Advocacy:

- Thirty new chefs attended our Chefs Boot Camp for Policy and Change program—one at Glynwood Farm, NY and a second at Shelburne Farm, VT. These chefs received policy and advocacy training with a focus on the Farm Bill and food access and participated in a social media campaign around protecting SNAP benefits.
– We held our inaugural Chef Action Summit at Princeton University to reinvigorate over 150 Boot Camp alumni in advance of this election year. Today, this group is the core of the industry’s lobbying efforts to help secure economic relief for restaurants in need.

Women’s Leadership:
– We had 20 women entrepreneurs participate in our intensive five-day Women’s Entrepreneurial Leadership training at Babson College, and selected a class of 25 women for our 2020 virtual program.

– We rolled out Owning It, our program designed for emerging leaders and entrepreneurs, in five cities, providing two-day workshops and resources for more than 300 individuals who identify as women. These workshops helped them develop brands and businesses and served as an industry networking opportunity.

Sustainability:
– As of March 2020, we had more than 400 committed restaurants and 237 leaders in Smart Catch, our sustainable seafood initiative. In October 2019, we launched a partnership with 17 seafood suppliers that helped to onboard and provide data for nearly 200 restaurants.

Awarding Excellence:
– The 2019 Awards, our 30th Anniversary celebration, were the most diverse yet, with a broadcast audience that exceeded 4 million individuals. We are embarking on a creative renewal for the Awards in 2022.

– A revamped Taste America program extended our reach and presence in 20 cities around the country, laying the ground for community-building and deeper partnership opportunities.
Soon after the pandemic escalated, we were decisive in reorienting our efforts to support our industry to get through this crisis. The social, economic, and cultural value of the independent restaurant sector cannot be underestimated.

**April 2020–March 2021**

Soon after the pandemic escalated, we were decisive in reorienting our efforts to support our industry to get through this crisis. The social, economic, and cultural value of the independent restaurant sector cannot be underestimated. We launched our Open for Good campaign, which provides critical resources and support for independent restaurants—to survive, rebuild and ultimately thrive.

- In April, we quickly implemented the [James Beard Foundation Food and Beverage Industry Relief Fund](#), which raised nearly $5 million and awarded $15,000 grants to 312 independent restaurants across the country.

- The Foundation helped forge and continues to support the [Independent Restaurant Coalition](#) and marshaled all our lobbying power to advocate for the culinary community. The lobbying efforts resulted in the unprecedented [Restaurant Revitalization Fund](#) providing $28.6 billion in industry relief.
– We developed **critical resources for the culinary industry** in the form of more than 80 industry support webinars, created the Safety First playbook in partnership with the Aspen Institute, as well as launched our industry mentorship, resource, and networking portal openforgood.com.

In response to the societal call for racial justice, the Foundation announced its intent to **reflect, re-orient, and reprioritize our racial equity work.**

We worked extensively with external consultants and advisors to examine our workplace practices, the make-up of our leadership and board, and the structure of our public-facing programs through the lens of racial justice. As part of Open for Good:

– We launched the **JBF Investment Fund for Black and Indigenous Americans**, which awards $15,000 grants to diverse culinary businesses across the country that are majority-owned by Black and Indigenous individuals. In the first two rounds, $555,000 were disbursed to 37 food and beverage businesses across the country.

– Building upon the successes of our advocacy and leadership programs, we launched the **Legacy Network** with a focus on Black and Indigenous culinary professionals in the inaugural year to train and establish the next generation of leaders across diverse sectors of the industry.

– We created the **James Beard House Fellows**, a new program centered at the James Beard House which re-envisioned the potential of this historic space into a hub of training and professional development for talented emerging chefs.

– We continued the process of creative renewal of the **James Beard Awards** policies and procedures, with the goal of aligning the program with the Foundation's focus on equity, sustainability, accessibility, and our vision of a better workplace culture for the independent restaurant industry.

The pandemic exposed the fragility of the restaurant industry as it was, but it has also opened the door to what it can become. Food and restaurant workers are a passionate, diverse, and powerful sector comprising 12.5 million resilient and enterprising individuals. They have shown tremendous leadership through the worst of this crisis. That is why we believe if we dedicate ourselves every day to the pursuit of justice and equity in this community, we **can change the country and the world**.
Spotlight on Open for Good
Today the restaurant industry and the entire ecosystem which it supports—the farmers, producers, distributors, local communities, and others—are facing a severe crisis.

Community-focused and independent restaurants are at the heart of every city, town, and village across America, and the world. For over 30 years, the James Beard Foundation has celebrated the best of those restaurants, showcased culinary excellence, and pushed chefs and restaurateurs to use their voices for positive change.

Open for Good is the James Beard Foundation’s campaign to help independent restaurants survive this crisis, rebuild better, and thrive for the long term. Open for Good programs provide critical resources to help independent restaurants build the capacity to come back stronger, more equitable, more sustainable, and more resilient.

Our suite of Open for Good initiatives include:

- The James Beard Foundation Investment Fund for Black and Indigenous Americans, a part of our ongoing commitment to continually lift up the Black and Indigenous business owners in our industry, not just in light of the pandemic, but for good.

- Open for Good portal, which provides resources to chefs to build a more sustainable industry and features a resource library, mentorship, and networking opportunities

- Free and accessible weekly industry support webinars on topics ranging from demystifying government relief, mental health and sobriety resources, human resources and benefits, and navigating the shifting food system

- Free immersive advocacy training through the Chefs Boot Camp for Policy and Change, to mobilize in support of policy decisions that impact our food system. These issues include providing nutritious school meals, protecting SNAP recipients, supporting American fisheries, reducing food waste, and the fight for safer, more regenerative food production across the United States.
Spotlight on the Food and Beverage Industry Relief Fund
The James Beard Foundation Food and Beverage Industry Relief Fund provided critical financial assistance to small, independent restaurants to keep them from going out of business due to the COVID-19 national disaster. The goal was to provide for workers, sustain local business, reduce the financial impact on communities, and otherwise mitigate the severe economic consequences of this global pandemic.

Restaurants, bars, and other independent food and beverage operations are strong economic drivers. The culinary industry generates $1 trillion in revenue per year, or 4% of United States Gross Domestic Product (GDP) and the food and beverage community also employs nearly 16% of the American workforce. These businesses support local economies and, according to some studies, restaurants redistribute as much as 60% of their money back into their local communities. Local restaurants pay taxes, support municipal utilities, and bring life and jobs to underserved neighborhoods. Simply put, these businesses are essential. They are woven into the social and cultural fabric of our country.

The Relief Fund provided small independent restaurants $15,000 grants to bring swift economic relief and assistance during this time. The James Beard Foundation is grateful to the many foundation-based, corporate, and individual donors who made it possible for the James Beard Foundation to award $4,680,000 in grants between March and June 2020. The JBF Food and Beverage Industry Relief Fund was administered by the New Venture Fund with technical assistance from the James Beard Foundation.
Criteria and Process

To have qualified for funding, a restaurant must have been (i) independently owned with 100 or less full- or part-time employees as of February 15, 2020, or (ii) a restaurant group in which each member restaurant has 100 or less full- or part-time employees on that date. Brick-and-mortar businesses with a restaurant license and whose primary business is food service were prioritized in each region.

The Fund accepted applications beginning April 3, 2020 at 3:00 P.M. ET. Due to an overwhelming response within the first 4 hours of opening, the Foundation suspended the application at 7:00 P.M. ET with more than 4,400 completed applications received.

All general donations received by the Fund were divided evenly across the 12 regions defined for the James Beard Awards. Donors who wished to restrict their contribution to a specific region were able to do so. Completed applications in each region were reviewed on a first-come, first-served basis and each applicant (whether an independent restaurant or restaurant group) approved by the Fund received a one-time payment of $15,000.

The Fund retained the right to make final funding decisions, in its sole discretion, consistent with the applicable criteria, which could have been amended as needed to ensure smooth operations. In addition, the Fund, in making these charitable grants, wanted to promote a safe, fair, and respectful workplace. Any restaurant that did not provide a workplace consistent with these values was disqualified from receiving a distribution from the Fund.

Regions were defined as:

1. New York State
2. Northeast (CT, MA, ME, NH, RI, VT)
3. Mid-Atlantic (DC, DE, MD, NJ, PA, VA)
4. Southeast (GA, KY, NC, SC, TN, WV)
5. South (AL, AR, FL, LA, MS, PR)
6. Great Lakes (IL, IN, MI, OH)
7. Midwest (IA, KS, MN, MO, NE, ND, SD, WI)
8. Mountain (CO, ID, MT, UT, WY)
9. Southwest (AZ, NM, NV, OK)
10. Northwest & Pacific (AK, HI, OR, WA)
11. California
12. Texas
Our Impact

We made our first round of grants on April 8, 2020 which included awards to 36 recipients. Our second round of grants, which was our largest, was made April 24, 2020 and included awards to 228 applicants. We continued to raise funds through April 30, 2020 with the intent to disburse all remaining contributions in May. Our last round of grants was made on June 1, 2020 and included an additional 48 grants.

In total, we were proud to make 312 grants in the amount of $15,000 each totaling $4,680,000 in relief. 100% of the funds raised were disbursed as grants and no allocation was taken to cover administration by the James Beard Foundation or the New Venture Fund. The geographic distribution of funding was impacted by several restricted donations that were received and the breakdown of grants by regions is as follows:

1. New York State – 25 total
2. Northeast (CT, MA, ME, NH, RI, VT) – 25 total
3. Mid-Atlantic (DC, DE, MD, NJ, PA, VA) – 27 total**
4. Southeast (GA, KY, NC, SC, TN, WV) – 26 total***
5. South (AL, AR, FL, LA, MS, PR) – 25 total
6. Great Lakes (IL, IN, MI, OH) – 34 total*
7. Midwest (IA, KS, MN, MO, NE, ND, SD, WI) – 25 total
8. Mountain (CO, ID, MT, UT, WY) – 25 total
9. Southwest (AZ, NM, NV, OK) – 25 total
10. Northwest & Pacific (AK, HI, OR, WA) – 25 total
11. California – 25 total
12. Texas – 25 total

*Additional grants in the Great Lakes Region were made possible by a restricted donation from a private family foundation

**Additional grants in the Mid-Atlantic Region were made possible by a restricted donation from ComCast

***An additional grant in the Southeast Region was made possible by a restricted donation from the Kentucky Fund for the Arts
In an effort to more fully understand the communities we supported with the Relief Fund grants, we surveyed all 312 applicants after the Fund closed. We had a 65% response rate representing 202 of our grantees. Below are some highlights about the community.

$4.68M was distributed to 312 grantees across America evenly in six regions.

Payroll (44%) and rent (28%) were the most highly identified cash challenges for our grantees.

Almost 90% of survey respondents felt very sure or somewhat sure that their businesses will re-open.

Of our survey respondents, the gender of ownership breaks down as Female (51%), Male (40%), prefer not to say or not to self-describer (8.5%).
More than 90% of our grantees (280+) are businesses that employ 50 or fewer people and more than 85% of survey respondents gross $3M or less in annual revenue.

Almost 85% of survey respondents indicated they were currently open for business at pre-COVID capacity, limited capacity, offering takeout or delivery only, or a combination of the above.

When asked about their biggest hurdles to re-opening, 48% identified financial concerns as their biggest hurdle, while 36% identified issues related to staffing as their biggest hurdle.

After reviewing the survey results on demographics, JBF recognized the inequity and in response, created the JBF Food and Beverage Investment Fund for Black and Indigenous Americans to provide direct financial support to these two communities, not just in light of the pandemic, but for good.
Thank You

We are extremely grateful to our donors for providing such meaningful support to the James Beard Foundation Food and Beverage Industry Relief Fund. Together, we were able to make a profound impact on 312 independent food and beverage businesses across America. These businesses play a pivotal role in their communities, employing thousands and stimulating the local economy. Beyond that, they create places for the community to gather and are among the first to volunteer their time and talents to support other local initiatives. Through the generosity of our funders, we are proud of the impact that the JBF Food and Beverage Industry Relief Fund has had in supporting our community with the financial resources needed to survive this crisis.
Leadership

The James Beard Foundation is a nonprofit organization whose mission is to celebrate, support, and elevate the people behind America’s food culture and champion a standard of good food anchored in talent, equity, and sustainability.
LEADERSHIP

Clare Reichenbach  
Chief Executive Officer

Kris Moon  
President and Chief Operating Officer

Jodi Waterman  
Chief Financial Officer

Siobhan Flaherty Haber  
Vice President, Events

Alison Tozzi Liu  
Vice President, Marketing, Communications, and Content

Dawn Padmore  
Vice President, Awards

Colleen Vincent  
Vice President, Community

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Vice Chair

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Jacques Pépin  

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Founding President

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David W. Rivkin

Eric Kessler  
Marva Smalls

John H. Kessler  
Marc Weiser

*Current list as of press time
JBF AWARDS COMMITTEE
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Committee Chair
Bill Addison
James Biber
Hsiao-Ching Chou
Tanya Holland
Nicolas Jammet
John Kessler
Emily Luchetti
Francois-Olivier Luiggi
Anne McBride
Richy Petrina
Ken Rubin
Toni Tipton-Martin
Andrea Weigl
Emerald Yeh

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Mihir Desai
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Robynne Maii
Laurie Ochoa
Carolyn Phillips
Marc Schermerhorn

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Ken Rubin
Committee Chair
Raghavan Iyer
Deborah Mitchell
Kevin Pang
Leticia Schwartz
Diane Worthington
Emerald Yeh

JOURNALISM AWARDS COMMITTEE
Jamila Robinson
Committee Chair
Gustavo Arellano
Patricia Calhoun
John Kessler
Ren LaForme
Tracie McMillan
Kim O’Donnel
Chandra Ram
John Willoughby

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Tina Antolini
Evan Benn
Jennifer Cole
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Adam Erace
Patricia Escárcega
Amanda Faison
Ian Froeb
David Hagedorn
Joseph Hernandez
Kate Krader
Adrian Miller
Hanna Raskin
Jordan Rothman
Lauren Saria
Khushbu Shah
Allecia Vermillion
Chris Ying

REASTAURANT DESIGN AWARDS COMMITTEE
James Biber
Committee Chair
Annie Block
Casey Jones
Dung Ngo
Chee Pearlman

LEADERSHIP AWARDS COMMITTEE
Anne McBride
Committee Chair
Dara Cooper
Zoe Feldman
Danielle Nierenberg
Ricardo Salvador
Sean Sherman

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Claire Angrisani
Kristen Frank
Lee Gonzalez
Priscilla Guevara
Alexandra Kier
Christina Luzzi
Heath Miller
Benjamin Robinson
Michael Schiller
Rebecca Stein
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Kimberly Strong
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Lucky Michaels
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Shawna Burtscher
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Zoe Feldman

*Current list as of press time
Letter from the CFO and Treasurer

JODI WATERMAN  
CFO, James Beard Foundation

NANCY LUKITSH  
Vice Chair and Treasurer
Our fiscal year ended March 31, 2020; just as COVID-19 was spreading rapidly and causing shut-downs across the world. Since our fiscal year was substantially over as the pandemic-related closures began, there was little impact to our year-end results.

Fiscal 2020 was a year of significant revenue growth for the James Beard Foundation. The Taste America program became a year-round series, visiting 20 cities around the country and generating an additional $1 million in revenue from ticket sales and live auctions. We increased our strategic corporate sponsorships, partnering with two enterprise level sponsors and increasing this support by over $2 million. We also recognized revenue from a new endowment, gifted to the Foundation by one of our Trustees, providing for an annual monetary prize to be awarded to the Humanitarian of the Year Award winner as part of our James Beard Foundation Awards.

During this fiscal year, we continued to invest in Impact programs, such as Chefs Boot Camp for Policy and Change, Women’s Entrepreneurial Leadership, and Owning It, focusing on sustainability, education, and inclusion, all in support of our mission to create a better food world for everyone. In October 2019, we held our first ever Chef’s Action Summit at Princeton University. This Summit was invitation-only and included special guests, alumni of James Beard Foundation Impact programs, and partners in the fight for positive policy change that supports people, communities, and the planet.

As our fiscal year came to a close, the global pandemic was beginning its devastation, causing unprecedented business closures and financial hardships in every industry. The impact of mandated closures of restaurants and other food and beverage businesses has been significant. Many restaurants have closed permanently, while others continue to struggle daily for survival. The Foundation recognizes the dire situation the food and beverage community continues to face due to the COVID-19 pandemic. To help bring swift economic relief to these essential businesses, the Foundation launched the JBF Food and Beverage Industry Relief Fund in April 2020. This fund gathered support from corporate, foundation-based, and individual donors, and provided grants of $15,000 to independent food and beverage businesses in need. As our industry continues to be decimated by the pandemic, the Foundation will continue to work to help food and beverage businesses survive, rebuild, and thrive through our Open for Good campaign.

Now more than perhaps any time before, we rely on the generosity of our valued supporters, who are committed to join us in our efforts to create and sustain a better food world through the empowerment of chefs, restaurant workers, and food industry leaders. We are so grateful for this support and generosity.
## Statements of Financial Position

For the year ended March 31, 2020

### Assets

<table>
<thead>
<tr>
<th>Asset Type</th>
<th>2020</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash and cash equivalents</td>
<td></td>
</tr>
<tr>
<td>Cash</td>
<td>$3,447,393</td>
</tr>
<tr>
<td>Board restricted cash and cash equivalents</td>
<td>500,000</td>
</tr>
<tr>
<td><strong>Total cash and cash equivalents</strong></td>
<td>3,947,593</td>
</tr>
<tr>
<td>Grants and other receivables</td>
<td>452,341</td>
</tr>
<tr>
<td>Prepaid expenses and other assets</td>
<td>1,296,717</td>
</tr>
<tr>
<td>Property and equipment, net</td>
<td>1,869,634</td>
</tr>
<tr>
<td><strong>Total Assets</strong></td>
<td>$7,566,285</td>
</tr>
</tbody>
</table>

### Liabilities and Net Assets

<table>
<thead>
<tr>
<th>Liability Type</th>
<th>2020</th>
</tr>
</thead>
<tbody>
<tr>
<td>Liabilities</td>
<td></td>
</tr>
<tr>
<td>Accounts payable and accrued expenses</td>
<td>$1,440,430</td>
</tr>
<tr>
<td>Mortgage note payable, net</td>
<td>1,351,036</td>
</tr>
<tr>
<td>Deferred revenue</td>
<td>1,559,245</td>
</tr>
<tr>
<td>Deferred rent</td>
<td>57,302</td>
</tr>
<tr>
<td><strong>Total Liabilities</strong></td>
<td>$4,408,013</td>
</tr>
</tbody>
</table>

Commitments and contingencies (Notes 6, 8, 9, 12 and 13)

### Net Assets

<table>
<thead>
<tr>
<th>Net Asset Type</th>
<th>2020</th>
</tr>
</thead>
<tbody>
<tr>
<td>Without donor restrictions</td>
<td>629,281</td>
</tr>
<tr>
<td>With donor restrictions:</td>
<td></td>
</tr>
<tr>
<td>Purpose or time restricted</td>
<td>1,928,971</td>
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<tr>
<td>Endowment</td>
<td>600,020</td>
</tr>
<tr>
<td><strong>Total net assets with donor restrictions</strong></td>
<td>2,528,991</td>
</tr>
<tr>
<td><strong>Total Net Assets</strong></td>
<td>3,158,272</td>
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</table>

### Total Liabilities and Net Assets

<table>
<thead>
<tr>
<th>Total Liabilities and Net Assets</th>
<th>2020</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>$7,566,285</td>
</tr>
</tbody>
</table>

## Allocation of Expenses

- **Programming**: 81%
- **Management / General**: 14%
- **Fundraising**: 5%

Audited financial statements available online at jamesbeard.org/financials.
## Statement of Activities

For the year ended March 31, 2020

<table>
<thead>
<tr>
<th>Without Donor Restrictions</th>
<th>With Donor Restrictions</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Support and Revenue</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Awards event sponsorships and ticket sales</td>
<td>$ 4,555,815</td>
<td>—</td>
</tr>
<tr>
<td>Contributions</td>
<td>2,692,574</td>
<td>1,615,849</td>
</tr>
<tr>
<td>Dividend and interest income</td>
<td>58,709</td>
<td>—</td>
</tr>
<tr>
<td>Educational program fees and grants</td>
<td>1,247,553</td>
<td>206,796</td>
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<tr>
<td>House events</td>
<td>1,608,601</td>
<td>—</td>
</tr>
<tr>
<td>Membership fees</td>
<td>438,324</td>
<td>—</td>
</tr>
<tr>
<td>Out of house events and auctions</td>
<td>6,664,342</td>
<td>—</td>
</tr>
<tr>
<td>Program advertising, publications and miscellaneous income</td>
<td>56,064</td>
<td>—</td>
</tr>
<tr>
<td>Net assets released from restrictions—satisfaction of program and time restrictions</td>
<td>1,599,708</td>
<td>(1,599,708)</td>
</tr>
<tr>
<td><strong>Total Support and Revenue</strong></td>
<td>$ 18,921,590</td>
<td>$ 222,937</td>
</tr>
</tbody>
</table>

**Expenses**

**Program Services**

<table>
<thead>
<tr>
<th></th>
<th>Without Donor Restrictions</th>
<th>With Donor Restrictions</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Scholarships</td>
<td>$ 717,768</td>
<td>—</td>
<td>$ 717,768</td>
</tr>
<tr>
<td>Education and Impact</td>
<td>2,169,768</td>
<td>—</td>
<td>2,169,768</td>
</tr>
<tr>
<td>Membership services</td>
<td>313,459</td>
<td>—</td>
<td>313,459</td>
</tr>
<tr>
<td>House events</td>
<td>2,602,071</td>
<td>—</td>
<td>2,602,071</td>
</tr>
<tr>
<td>Awards</td>
<td>3,316,209</td>
<td>—</td>
<td>3,316,209</td>
</tr>
<tr>
<td>Out-of-house events</td>
<td>5,134,516</td>
<td>—</td>
<td>5,134,516</td>
</tr>
<tr>
<td>Publications and communications</td>
<td>777,479</td>
<td>—</td>
<td>777,479</td>
</tr>
<tr>
<td><strong>Total Program Services</strong></td>
<td>$ 15,029,270</td>
<td>—</td>
<td>$ 15,029,270</td>
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</table>

**Supporting Services**

<table>
<thead>
<tr>
<th></th>
<th>Without Donor Restrictions</th>
<th>With Donor Restrictions</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Management and general</td>
<td>2,608,730</td>
<td>—</td>
<td>2,608,730</td>
</tr>
<tr>
<td>Fundraising</td>
<td>919,843</td>
<td>—</td>
<td>919,843</td>
</tr>
<tr>
<td><strong>Total Supporting Services</strong></td>
<td>3,528,573</td>
<td>—</td>
<td>3,528,573</td>
</tr>
<tr>
<td><strong>Total Expenses</strong></td>
<td>$ 18,557,843</td>
<td>—</td>
<td>$ 18,557,843</td>
</tr>
</tbody>
</table>

**Change in net assets**

<table>
<thead>
<tr>
<th></th>
<th>Without Donor Restrictions</th>
<th>With Donor Restrictions</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Change in net assets</td>
<td>$ 363,747</td>
<td>$ 222,937</td>
<td>$ 586,684</td>
</tr>
<tr>
<td>Net Assets—Beginning</td>
<td>265,634</td>
<td>222,937</td>
<td>588,571</td>
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<tr>
<td><strong>Net Assets—beginning</strong></td>
<td>$ 629,381</td>
<td>$ 2,528,991</td>
<td>$ 3,158,372</td>
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